

1	THE MUNICIPALITY OF CLARENDON		
2	BUDGET ESTIMATES		
3	SUMMARY OF OPERATING ACTIVITIES FOR BUDGETARY PURPOSES		
4	PERIOD ENDED DECEMBER 31, 2021		
5			
6		2021 Budget	%
7			
8	Revenue		
9	Taxes	1,719,451	53.52%
10	Grants in lieu of taxes	229	0.01%
11	Transfers	1,454,369	45.27%
12	Assessment of rights	13,500	0.42%
13	Interest on tax arrears	20,000	0.62%
14	Other revenue	5,000	0.16%
15			
16		3,212,549	
17			
18	Operating expense		
19	General administration	572,096	15.55%
20	Public security	345,003	9.38%
21	Transportation	1,419,309	38.58%
22	Environmental health	230,088	6.25%
23	Urban planning and regional development	92,225	2.51%
24	Recreational and cultural activities	54,453	1.48%
25	Cost of Financing	5,000	0.14%
26			
27		2,718,174	
28			
29			
30	Surplus (deficit) before reconciliation	494,375	
31			
32	Reconciliation for fiscal purposes		
33	Appropriations		
34	Investing activities	(960,860)	26.12%
35	Appropriation of surplus - capital expenditures***	400,000	
36	Appropriation of surplus - regular	66,485	
37			
38	Net reconciliation	(494,375)	
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41	Operating surplus (deficit) for the period	0	
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61	THE MUNICIPALITY OF CLARENDON	
62	BUDGET ESTIMATES	
63	ANALYSIS OF REVENUE	
64	PERIOD ENDED DECEMBER 31, 2021	
65		
66		2021 Budget
67		
68	TAXES	
69	General tax revenue	
70	Based on assessment - \$254,675,200 x \$0.60/100	1,528,051
71	Municipal services	
72	Waste disposal \$200 (957 users)	191,400
73		
74		
75		1,719,451
76		
77	GRANTS IN LIEU OF TAXES	
78	Public lands	79
79	Schools	150
80		
81		229
82		
83	TRANSFERS	
84	Road maintenance grant	1,066,000
85	TECQ Grant 2020	369,600
86	Recycling grant	8,070
87	Special grant - Q.S.T.	10,699
88		
89		1,454,369
90		
91		
92	ASSESSMENT OF RIGHTS	
93	Licenses and permits	3,500
94	Transfer duties	5,000
95	Aggregate levy	5,000
96		
97		13,500
98		
99		
100	INTEREST	
101	Interest on tax arrears	20,000
102		
103		
104	OTHER	
105	Garbage bag sales	5,000
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121	THE MUNICIPALITY OF CLARENDON	
122	BUDGET ESTIMATES	
123	ANALYSIS OF EXPENSES	
124	PERIOD ENDED DECEMBER 31, 2021	
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126		2021 Budget
127		
128	GENERAL ADMINISTRATION	
129	Legislation	
130	Mayor and Councillors - remuneration and allowance	61,417
131	Mayor and Councillors - travel	1,000
132	FQM convention	4,000
133	Employee recognition dinner	1,500
134	Employer's share	3,250
135		
136		71,167
137		
138	Financial management	
139	Administrative salaries	95,000
140	Administrative benefits	20,700
141	Director general - travel expense	250
142	Director general - training/conferences	1,000
143	Audit fee	18,000
144	Accounting services	18,000
145	Cleaning supplies	320
146	Office cleaning	1,200
147	Office - light and heat	4,500
148	Office insurance	2,500
149	Water service	375
150	Office supplies and Translation	15,000
151	Postage	4,000
152	Public notices	3,700
153	Clarendon website/Backup	3,000
154	Equipment rental and leasing	1,000
155	Office maintenance and repairs	2,000
156	Office equipment purchases	4,000
157	Office equipment maintenance	500
158	Association fees and memberships	3,100
159	Telephone	3,800
160	Csst annual fee	180
161	PG Gagnon - software and annual support	4,000
162	Sage 50 - software and support	1,500
163		
164		207,625
165		
166	Assessment	
167	M.R.C. Pontiac - assessment	101,027
168		
169		
170	Election Expenses	13,000
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183	ANALYSIS OF EXPENSES	
184	PERIOD ENDED DECEMBER 31, 2021	
185		
186		2021 Budget
187		
188	GENERAL ADMINISTRATION (continued)	
189	Other	
190	M.R.C. Pontiac - other administrative expense	109,777
191	Liability and errors and omissions insurance	7,000
192	Legal fees	20,000
193	Legal fees - tax collection	12,000
194	Other administrative expense	2,000
195	Donations, gifts and awards	3,500
196	Contribution to Villa James Shaw	25,000
197		
198		179,277
199		
200		572,096
201		
202	PUBLIC SECURITY	
203	Police protection	
204	Government of Quebec	172,454
205		
206	Fire protection	
207	M.R.C. Pontiac - fire protection	19,664
208	Fire chief - remuneration and benefits	40,015
209	Firemen remuneration (Clarendon)	35,000
210	Fire - fuel (Clarendon's share)	2,500
211	Fire - fuel Clarendon fires	1,400
212	Fire - hydrant maintenance	1,000
213	Firemen - insurance on volunteers	2,150
214	Fire hall expenses	10,200
215	Fire services provided by other municipalities	2,500
216	Fire - annual verifications	4,000
217	Fire - joint training	2,500
218	Fire - joint vehicle fuel	1,000
219	Fire - joint vehicle insurance	1,000
220	Fire - joint vehicle licences	1,000
221	Fire - joint vehicle maintenance	10,000
222	Fire - joint fire supplies	20,000
223	Fire - joint cell phone	700
224	Fire - joint communication licence	250
225	Fire - joint equipment/pagers	2,500
226	Fire - joint office & publicity expense	700
227	Fire - joint banquet	750
228	Disaster Preparedness	3,000
229		
230		161,829
231		
232	Other	
233	M.R.C. Pontiac - animal control	10,720
234		
235		345,003
236		
237		
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243	ANALYSIS OF EXPENSES	
244	PERIOD ENDED DECEMBER 31, 2021	
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246		2021 Budget
247		
248	TRANSPORTATION	
249	Municipal roads - summer & winter	
250	Wages (summer & winter)	342,000
251	Employee benefits	82,460
252	Training	2,000
253	Vehicles - fuel	135,000
254	Vehicles - maintenance	132,000
255	Vehicles - insurance	14,000
256	Vehicles - licences	14,000
257	Shop supplies	4,500
258	Small equipment maintenance	950
259	Garage - light and heat	6,500
260	Garage - maintenance	25,000
261	Garage - insurance	1,200
262	Cell phones	2,850
263	Travel expense	800
264	Group AST	1,200
265	Road safety equipment	3,000
266	Small tools and supplies	3,000
267	Boots	1,600
268	Other road expense	350
269	<i>25% of above items charged to winter roads</i>	<i>(193,103)</i>
270	Calcium	100,000
271	Culverts	30,000
272	Bridge maintenance	7,000
273	Pit run and gravel	130,000
274	Equipment rental	100,000
275	Pavement maintenance	55,000
276	Beavers	8,500
277	Brushing	10,000
278	Grass cutting	20,000
279	Street sweeping	11,000
280	MRC - share Engineering	15,899
281		
282		1,066,706
283		
284	Snow removal	
285	Snow removal contracts	18,000
286	Salt	33,000
287	Sand and equipment rental	90,000
288	<i>25% from summer roads</i>	<i>193,103</i>
289		
290		334,103
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303	ANALYSIS OF EXPENSES	
304	PERIOD ENDED DECEMBER 31, 2021	
305		
306		2021 Budget
307		
308	TRANSPORTATION (continued)	
309	Street lighting	
310	Electricity/maintenance	8,500
311		
312	Traffic	
313	Road signs and civic numbering	10,000
314		
315		1,419,309
316		
317		
318	ENVIRONMENTAL HEALTH	
319	Water distribution system	
320	Sampling	800
321		
322	Domestic garbage	
323	Collection	
324	Waste disposal	140,000
325		
326	Elimination	
327	Supplies (Garbage bags)	5,000
328	M.R.C. Pontiac - waste management	19,288
329	Redevance	15,000
330		
331		39,288
332		
333	Secondary materials	
334	Recycling	20,000
335	Management contract	12,000
336	Brush site	18,000
337		
338		50,000
339		
340		230,088
341		
342		
343	URBAN PLANNING	
344	Urban planning and zoning	
345	M.R.C. Pontiac	64,625
346	Municipal inspector Contract	25,000
347	Travel expense	1,000
348	Supplies	1,600
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350		92,225
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368	RECREATIONAL AND CULTURAL ACTIVITIES	
369	Recreational	
370	Arena	4,500
371	Grants	600
372	Youth centre / rec. project/ RA student	3,000
373		
374		8,100
375		
376	Cultural - library	
377	C.R.S.B.P.O.	6,100
378	Remuneration	17,795
379	Employer's share	2,758
380	Telephone	550
381	Books and periodicals	3,000
382	Program animation	1,000
383	Parts and accessories	500
384	Equipment maintenance	250
385	Stationery	1,100
386	Insurance	1,500
387	Building maintenance & Flooring	1,500
388	Cleaning contract	3,000
389	Cleaning supplies	150
390	Electricity	3,600
391	Snow plowing/grass cutting	1,000
392	Publicity	50
393	Lost book account	200
394	Elevator fee	50
395	New equipment	1,000
396	Christmas décor	150
397		
398		45,253
399		
400	Other cultural activities	
401	Canada Day expense	500
402	Archives expense	100
403	Veterans Park	500
404		
405		1,100
406		
407		54,453
408		
409		
410	COST OF FINANCING	5,000
411		
412	APPROPRIATIONS	
413	Capital assets purchased	
414	Gas Tax - Government Share	369,760
415	Gas Tax - Clarendon Share	191,100
416	Road Equipment*** - surplus	400,000
417		
418		960,860
419		
420		